



I-70 East Industry Forum

March 11, 2015



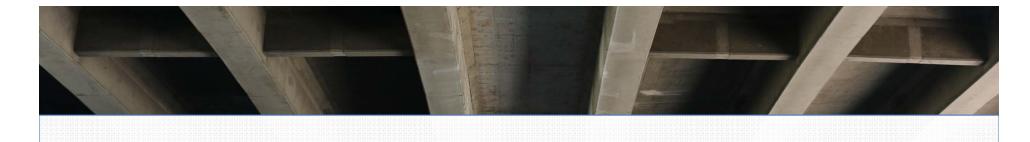
Industry Forum Agenda

2:00pm Opening Session

- Ed Peterson, Chair, Transportation Commission
- Shailen Bhatt, Executive Director
- Josh Laipply, Chief Engineer
- Tom Clark, Executive Vice President, Metro Denver EDC

2:45pm Project Overview

- Project Goals and Objectives
- Technical Aspects
- Environmental, Community, and Transparency
- Financing & Legal Overview
- 4:15pm Remarks by Mayor Michael Hancock
- 4:30pm Procurement Process
- 4:45pm Question & Answer
- 5:00pm Opening Session Adjourns





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Department of Transportation

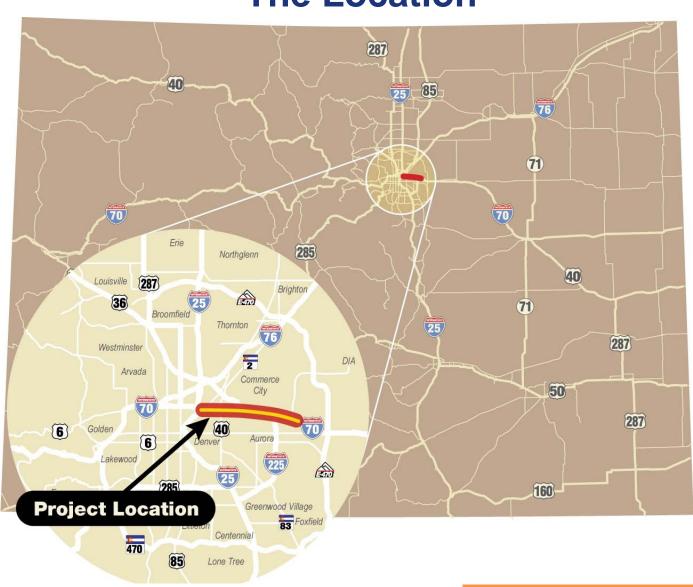


Project Overview

Peter Kozinski I-70 East Project Director



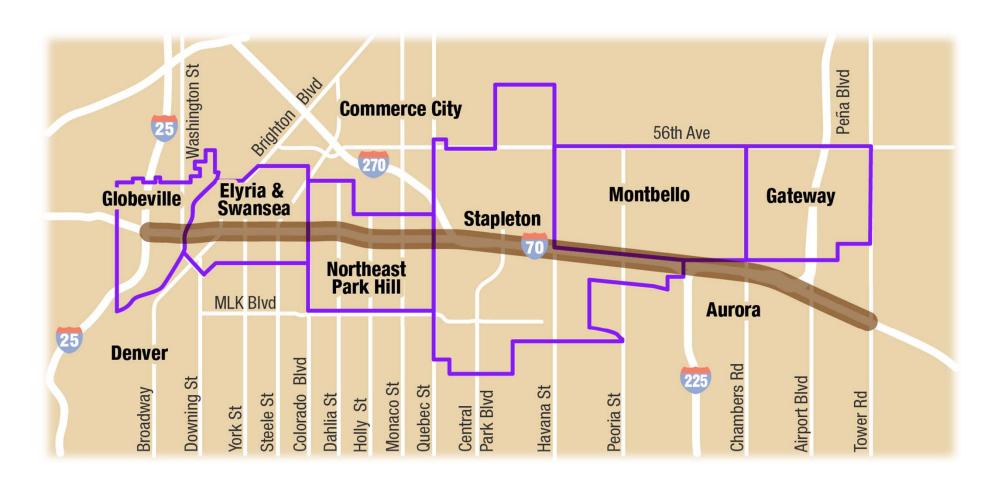
The Location





The Location

12 miles between I-25 and Tower Road





The Vision

The Viaduct Today





Project Overview

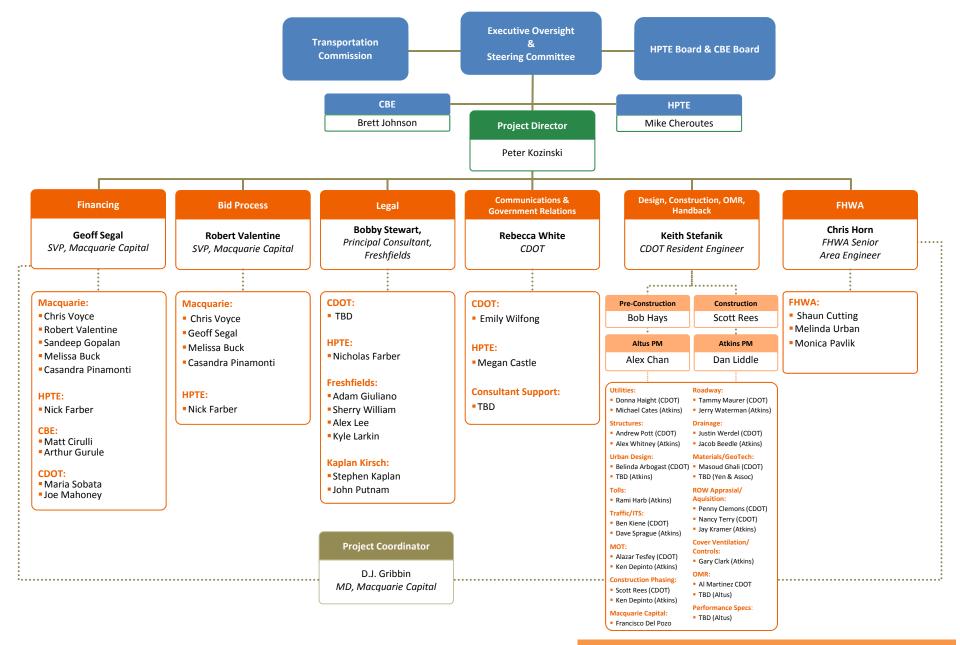
Most Newsworthy Info

Who? What? When? Where? Why? How?

Important Details

Other General Info Background Info







The Project



- Remove 50-year-old viaduct between Brighton Blvd and Colorado Blvd
- Build the Partially Covered Lowered (PCL)
- Extend one Express Toll lane in each direction between I-25 and I-225
- Add 4 acre cover over highway





The Project

- A final determination regarding the designation of the Partial Cover Lowered Alternative as the preferred alternative will not be made until the completion of the NEPA process and the issuance of a ROD
- While the Final EIS may recommend the Partial Cover Lowered Alternative, there is no guarantee that this will be the result



The Timeline

March 2015
 RFQ Released

June 2015 RFQ Submissions Due

July 2015 Shortlist Announced

September 2015 Draft RFP Issued

Late 2015/Early 2016 Final EIS Issued (FEIS)

Early 2016 Issue Final RFP Documents

Mid 2016 Record of Decision (ROD)

Summer 2016 Administrative/Technical and

Financial Proposals Due

Fall 2016 Selection, Commercial Close

Late 2016 Financial Close



The Purpose & Need

- I-70 between I-25 and Tower Road in Denver is one of the most heavily traveled and congested highway corridors in Colorado
- Environmental Impact Statement (EIS) began in 2003
- "to implement a transportation solution that improves safety, access, mobility and addresses congestion"
- Now in its 12th year





The Purpose & Need

- One of the most extensive public outreach processes in CDOT history
- Strong support for the Project
- Lots of commitments made through NEPA
- Expect major involvement by small and DBE firms





The Processes & Approvals

- December 2014: TC approved
 Phase 1 Scope
- February 2015: TC recommeded DBFOM
- March 2015: CBE expected to adopt HPTE procurement guidelines

Resolution #TC-15-2-5

I-70 East Corridor Project Scope, Delivery Method, and Financing Mechanism

Approved by the Transportation Commission on February 19, 2015

WHEREAS, in 2003, the Colorado Department of Transportation (CDOT) began the I-70 East Corridor Environmental Impact Statement (I-70 East Corridor EIS) to study the future of I-70 East from I-25 to Tower Road and to meet the requirements of the National Environmental Policy Act (NEPA); and

WHEREAS, the purpose of the I-70 East Corridor EIS is to implement a transportation solution that improves safety, access, mobility and addresses congestion along this 12-mile segment of I-70 East which is one of Colorado's most heavily traveled, congested highway corridors and an essential component of the state's only east-west interstate; and

WHEREAS, during the lengthy I-70 East Corridor EIS process, both Federal Highway Administration [FHWA] and CDOT have studied and considered dozens of alternatives to solve the I-70 East Corridor problems including, but not limited to, a no-action alternative, a realignment alternative, and a revised viaduct alternative; and

WHEREAS, a Supplemental Draft I-70 East Corridor EIS was released on August 29, 2014 in which FHWA and CDOT preliminarily identified the Partial Cover Lowered Alternative with Managed Lones Option as the Preferred Alternative for the I-70 East Corridor Project; and

WHEREAS, following the public release of a Final EIS, a Record of Decision (ROD) will be signed; and

WHEREAS, in order to complete the ROD, CDOT must have a feasible financing plan for a specific phase of the approved project and in order to develop this financing plan CDOT must engage the construction industry to assess project construction costs and consistency with available funding; and

WHEREAS, the passage of FASTER legislation in 2009 established the Colorado Bridge Enterprise [CBE] in order to accelerate the repair and reconstruction of deficient bridges further defined as structures that are "poor"; and

WHEREAS, using the criteria outlined in the FASTER legislation, 128 bridges were originally determined to be eligible for the CBE program and the elevated portion of I-70 East corridor on a bridge, known as the Viaduct, was included on that list; and WHEREAS, the Transportation Commission is responsible, pursuant to C.R.S. 43-1-106(8), for formulating the general policy of the Colorado Department of Transportation (CDOT) and to promulgate and adopt CDOT budgets; and

WHEREAS, pursuant to Resolution #3179 approved on July 21, 2014, the Transportation Commission has directed the High Performance Transportation



The Financial Resources

- Phase 1 Estimated Cost = \$1.17 billion
 - That is an all-in estimate; ROW, NEPA, Design, RR, Utilities and oversight...
- Anticipated Funding:

Colorado Bridge Enterprise (CBE)	\$850m
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DRCOG Commitment \$50m

SB 228 Funds \$180m

To Be Determined \$90m



The Partnership

CDOT is prepared to bring the Team, Resources & Authority

We are looking for a partner.

Is That You?

What we want at the end...



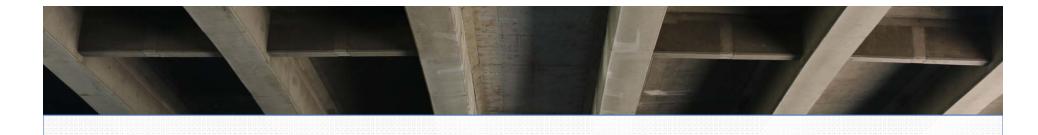
The Desired Outcomes

- Optimize the scope of the transportation, and supporting, infrastructure delivered through the Project in order to promote corridor-wide economic and community vitality.
- Optimize operating and life cycle maintenance costs by delivering a Project using quality design, materials and techniques.



The Desired Outcomes

- Minimize impacts to the traveling public, businesses and nearby communities during and after construction
- Once operational, ensure reliable travel speeds in the tolled Express/HOV Lanes and, for all lanes, a minimum standard of maintenance
- Utilize a collaborative process to enhance community values and Project benefits
- Protect the safety of the workforce and public





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Technical Aspects

Keith Stefanik I-70 East Resident Engineer



Technical Aspects

Today's Topics:

- 1) Phase 1 Project Limits
- 2) Overview of Project Scope to be undertaken by Developer
- 3) Project Technical Issues
- 4) Design Status for Procurement
- 5) Available Due Diligence Materials





Project Limits Anticipated to Match ROD Phase 1







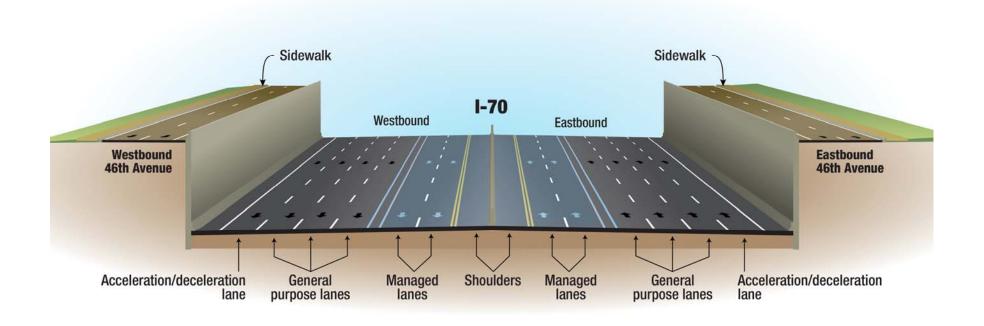
Overview of Developer Project Scope

- Typical Section
- Four main segments
 - 1) I-25 to Brighton Blvd
 - 2) Brighton Blvd to Colorado Blvd
 - 3) Colorado Blvd to Quebec Street
 - Quebec Street to Chambers Road
- General Project Improvements
- Operation & Maintenance Phase





Typical Section



Note: Ultimate typical section width will be constructed as shown. Phase 1 striping will only include (1) Tolled Express Lane in each direction





Segment 1: I-25 to Brighton Blvd



- Re-striping & Civil Infrastructure for Facility Operations
- Eastbound I-70: Develop Tolled Express Lane
- Westbound I-70: End Tolled Express Lane





Segment 2: Brighton Blvd to Colorado Blvd

- Reconstruct I-70 to ultimate I-70 PCL roadway section
- Construct 46th Avenue Roadway Network above ground
- Interchange Reconstruction (Brighton, Steele/Vasquez/Colorado with slip ramp and by-pass lane)
- UPRR grade separation & BNSF grade separation
- North/South Bridges (9 total; including interchanges)
- Construct Swansea Cover
- Remove Existing Viaduct; Non-Proclusion of potential future 2nd cover





Segment 2: Brighton Blvd to Colorado Blvd







Phase 1 Limits Developer Scope Technical Issues

Design Status Due Diligence Materials



Segment 3: Colorado Blvd to Quebec Street

- Reconstruct I-70 to ultimate roadway section
- Construct Frontage Road network above ground
- Removal of existing slip ramps
- Construct new interchange at Holly Street
- Partial reconstruction of Quebec Street interchange
- Reconstruct and widen Denver Rock Island RR grade separation





Segment 3: Colorado Blvd to Quebec Street







Phase 1 Developer Limits Scope Technical Issues

Design Status Due Diligence Materials



Segment 4: Quebec Street to Chambers Road

- Partial roadway widening
- Mill/Overlay of existing surface
- Construct new EB I-270 flyover
- Non-disturbance of Central Park Blvd interchange
- New I-70 overpass at Peoria Street
- Use of proposed new overpass at Havana Street (by others)





Segment 4: Quebec Street to Chambers Road





General Project Improvements

- Roadside facilities, lighting infrastructure, drainage facilities
- 46th Avenue: lighting, pedestrian & bicycle amenities, streetscape
- ITS civil construction
- Stormwater detention & drainage facilities
- Agreed upon environmental, traffic and user access impact mitigation
- Utility connections throughout entire facility





Operations and Maintenance

- Maintenance of infrastructure constructed by Developer
- Maintenance of existing infrastructure
 - I-70 Mainline (Quebec Street to Chambers Road)
 - I-70 Bridge over Sand Creek
 - I-70 Bridge over Havana St
- Rehabilitation of certain existing infrastructure per Project Agreement
- Snow/Ice maintenance within project limits
- Handback of infrastructure per Project Agreement





Technical Issues

Project Elements for Potential Innovation Opportunities listed in RFQ:

- Railroads
- Drainage System(s)
- Geotechnical Investigation
- Hazardous Material Investigation
- Retaining Walls & Deep Excavation
- Construction Phasing & MOT
- Utility Investigation & Relocation

- Retaining Walls & Deep Excavation
- Ground Water Considerations
- Cover Structural Design
- Ventilation & Life Fire Safety
- Tolling Infrastructure & ITS
- Permitting
- ROW Acquisition





Union Pacific Railroad

- Concept Submittal Complete
- 30% Design Submittal Complete
- Goal is to have UPRR agreement for 100% track design and phasing
- Developer responsible for all other infrastructure submittals and approvals







BNSF & Denver Rock Island Railroads

- CDOT anticipates obtaining preliminary 30% design approval
- Anticipated that Developer will be responsible for all final design and approvals





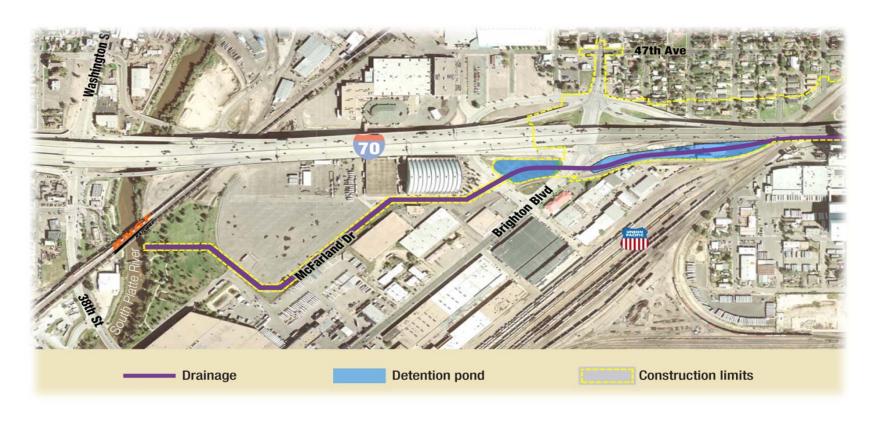


Developer

Scope



Offsite Drainage Outfall System



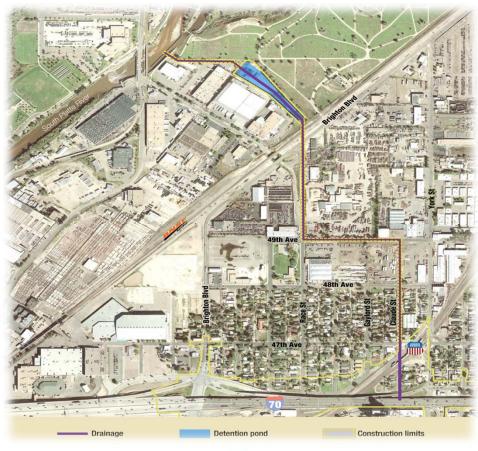


Phase 1 Limits Developer Scope Technical Issues

Design Status Due Diligence Materials



Onsite Drainage Outfall System







Geotechnical Investigation

- Geotechnical borings completed Brighton to I-270
- Pavement cores currently ongoing between I-270 & Airport Road
- Groundwater Monitoring wells installed; monitoring continues
- Product: Subsurface Investigation Report





Geotechnical Investigation







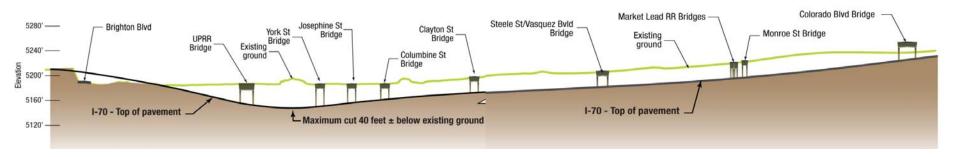


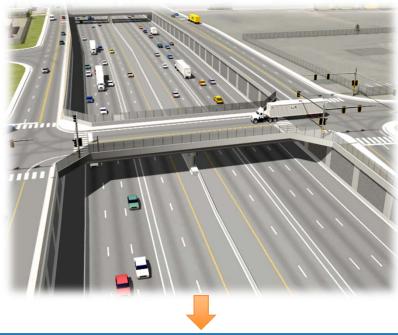
Phase 1 Limits Developer Scope Technical Issues

Design Status Due Diligence Materials



Retaining Walls & Deep Excavation





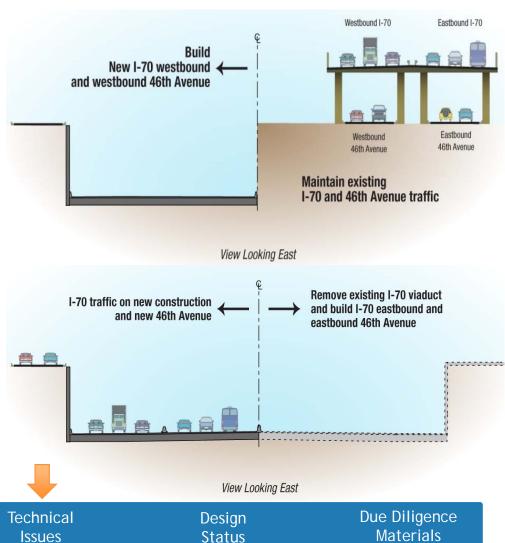
Phase 1 Limits Developer Scope Technical Issues

Design Status Due Diligence Materials



Conceptual Construction Phasing (PCL)

- North-south community connectivity
- I-70 ramp connectivity
- Maintain structural integrity of existing Viaduct





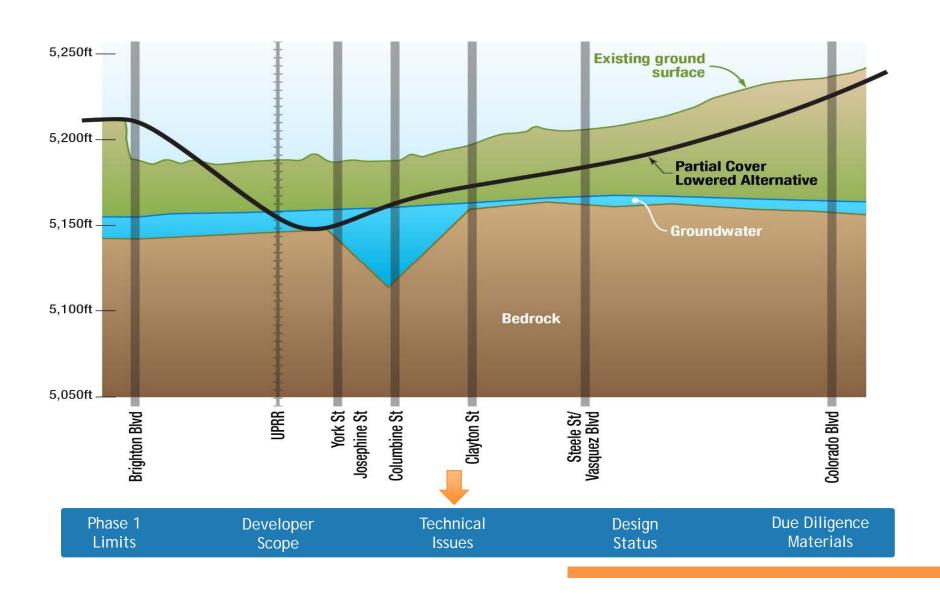
Utility Investigation & Relocation

- Utility locates completed and surveyed
- Utility locates compared to As-builts provided by utility companies
- 1st round of utility coordination meetings completed
- 2nd round of utility coordination meetings on-going
- Opportunity for several early relocation projects





Ground Water Considerations

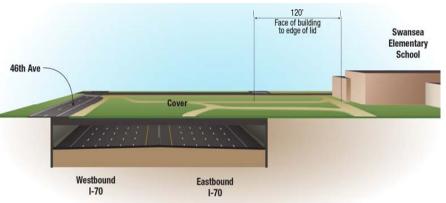




Cover Structural Design

- Ongoing Community Input
- DPS Coordination efforts
- Detailed requirements for Cover components will be defined in the RFP









Several Key Components for Ventilation and Fire Life Safety

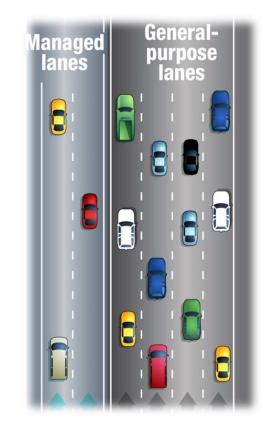
- Ventilation requirements for pollution and fire
- Fire protection requirements
- Emergency response design requirements (Cover & Depressed Section)
- Mechanical, electrical, and lighting design
- ITS and communications
- Operations and maintenance





Tolling Infrastructure & ITS

- CDOT retains all tolling revenue from tolled express lanes
- CDOT responsible for tolling collection and tolling operations
- E470 for back office and tolling collection; TSA established
- Developer responsible for civil infrastructure construction and winter maintenance
- Concept of Operations Report will be provided in RFP







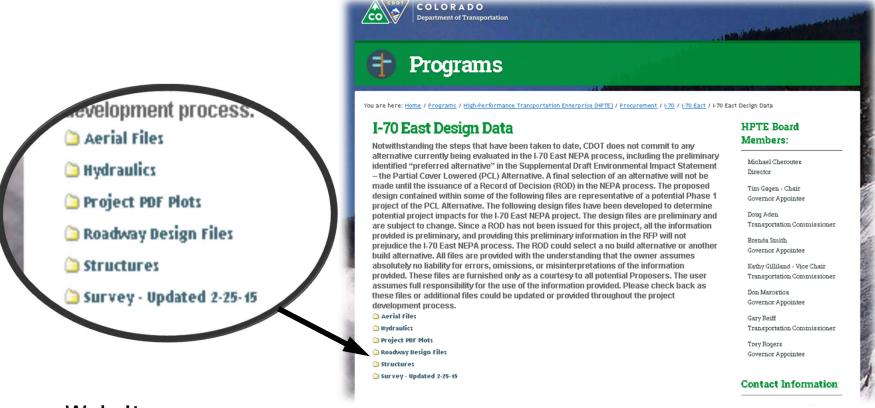
ROW Acquisition

- CDOT responsible for all total acquisitions
- Partial acquisitions responsibility to be determined (CDOT or Developer)
- Early ROW acquisition has been initiated
 - Phase 1 *near completion*
 - Phase 2 & 2b ongoing
 - Phase 3 *start in approximately (6) months*
 - Phase 4 Post ROD
- Not all ROW acquisition will be complete at NTP; anticipated ROW schedule will be provided in RFP





Design Status



Website:

https://www.codot.gov/programs/high-performance-transportation-enterprise-hpte/procurement/i-70/i-70-east/i-70-east-design-data



Phase 1DeveloperTechnicalDesignDue DiligenceLimitsScopeIssuesStatusMaterials



Intended information to be provided to Shortlisted Teams:

- Design Files
- Aerial Survey & Imagery
- ROW Plans

I-70 East Design Data

Notwithstanding the steps that have been taken to date, CDOT does not commit to any alternative currently being evaluated in the I-70 East NEPA process, including the preliminary identified "preferred alternative" in the Supplemental Draft Environmental Impact Statement - the Partial Cover Lowered (PCL) Alternative. A final selection of an alternative will not be made until the issuance of a Record of Decision (ROD) in the NEPA process. The proposed design contained within some of the following files are representative of a potential Phase 1 project of the PCL Alternative. The following design files have been developed to determine potential project impacts for the I-70 East NEPA project. The design files are preliminary and are subject to change. Since a ROD has not been issued for this project, all the information provided is preliminary, and providing this preliminary information in the RFP will not prejudice the I-70 East NEPA process. The ROD could select a no build alternative or another build alternative. All files are provided with the understanding that the owner assumes absolutely no liability for errors, omissions, or misinterpretations of the information provided. These files are furnished only as a courtesy to all potential Proposers. The user assumes full responsibility for the use of the information provided. Please check back as these files or additional files could be updated or provided throughout the project development process.



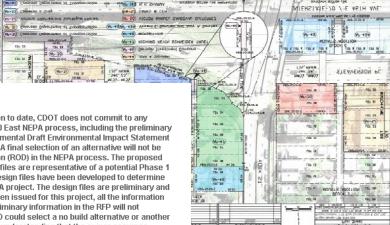
Hydraulics

Project PDF Plots

Roadway Design Files

Structure

🗀 Survey - Updated 2-25-15







Intended information to be provided to Shortlisted Teams:

- Geotechnical Investigation
- Hazardous Material Investigation
- Ground Water Monitoring



Limited Subsurface Investigation Report

CDOT I-70 East Project

Denver, Colorado

Atkins OTC Boulevard, Suite 700

Pinyon Project No.: 1/12-790-04.8019



Yeh and Associates, Inc.

Yeh Project No.: 213-208 July 31, 2014

Atkins North America, Inc. Attn: Mr. Daniel Liddle, P.E. 4601 DTC Boulevard. Suite 70

> Prepared by: Yeh and Associates, Inc. 2000 Clay Street, Suite 200 Denver, Colorado 80211





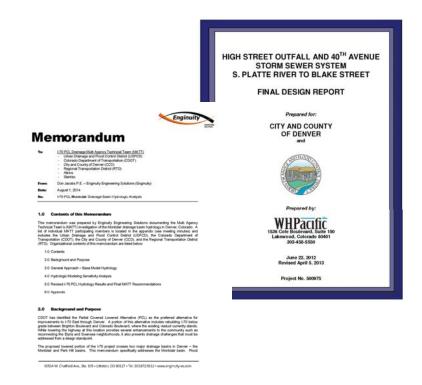






Intended information to be provided to Shortlisted Teams:

- Drainage Report(s)
- Drainage Memorandum(s)



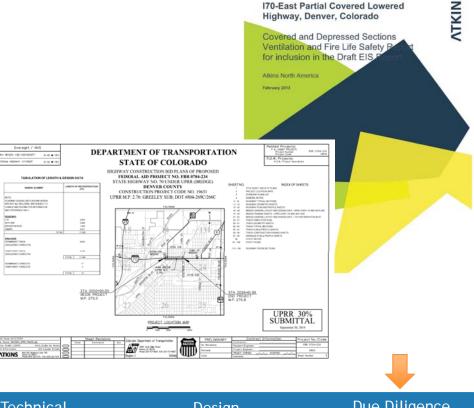




Intended information to be provided to Shortlisted Teams:

Ventilation & Fire Life Safety Report

Railroad Submittal(s)



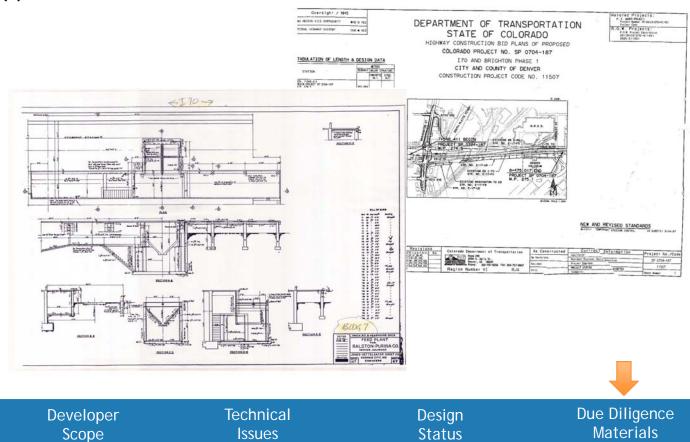


Intended information to be provided to Shortlisted Teams:

As-built(s)

Phase 1

Limits





Intended information to be provided to Shortlisted Teams:

- Utility As-built(s)
- **Utility Matrix**









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Environmental, Community Relations & Transparency

Rebecca White
1-70 Fast Communications Director



Status of Environmental Impact Statement

2003: Began Environmental Impact Statement (EIS)

Over 90 alternatives considered in early stages of EIS

2008: Draft EIS Published

2011: Year-long Community Committee Process

Formed to select a preferred alternative from 2008 Draft

2012: Second review of previously considered alternatives

Led to development of Partial Cover Lowered (PCL) Alternative

2014: Supplemental Draft Environmental Impact Statement

2016: Final Environmental Impact Statement and Record of Decision



Community Engagement

- Community Meetings
 - Issue specific to corridor-wide
 - Monthly "community leaders"
- Door-to-door outreach
 - In advance of key decision points
- Spanish Translation
 - All materials and all meetings
- Being a part of the community
 - Attendance at community events church fairs, school events, etc





What is the I-70 East Community?

Long-established neighborhoods

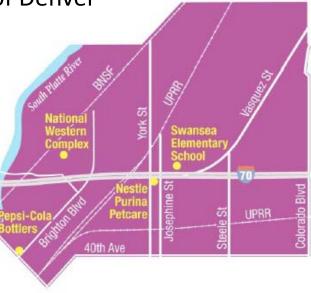
Elyria and Swansea; predominantly Hispanic and Spanish-speaking

Among the highest home-ownership rates in City of Denver

Swansea Elementary School; center of community

Major business and industrial corridor







Communications Commitment



- CDOT is committed to engaging stakeholders through the life of the Project
- Project will require active and proactive communication with community members, businesses, and governmental agencies
- An emphasis on cultural sensitivity with respect to the surrounding communities is critical
- 1,200 businesses are located within one-quarter mile of the Project, many of which depend on access to I-70 East



Project Delivery--Transparency

- Guided by Governor's Executive Order and HPTE Transparency Policy
- Efforts to date:
 - Two rounds of townhall meetings
 - "What is an RFQ" document
 - Summary of Value for Money Analysis
- Additional outreach planned during procurement stage

I-70 East Project Financing and Delivery Options

A Summary of the Value for Money Analysis





February 2, 2015



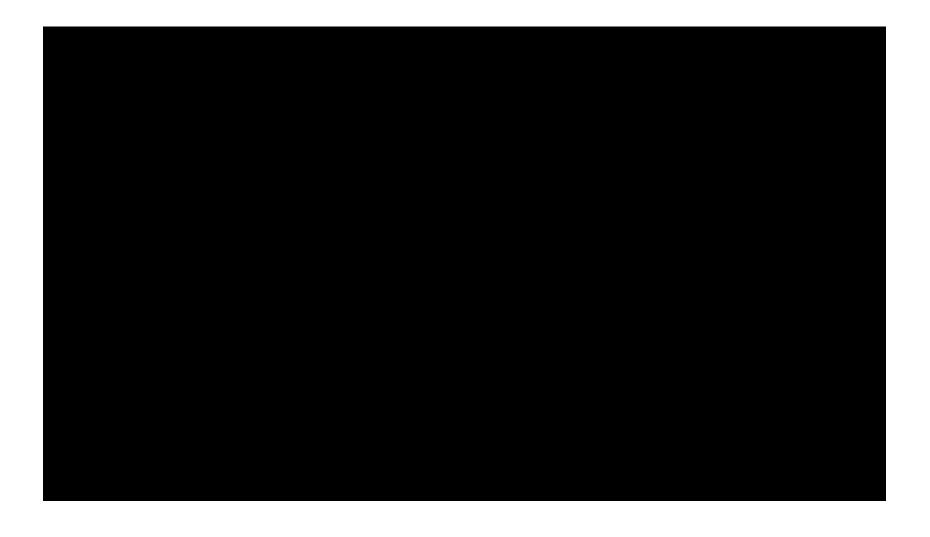
Small and Disadvantaged Business Opportunities and On-the Job-Training

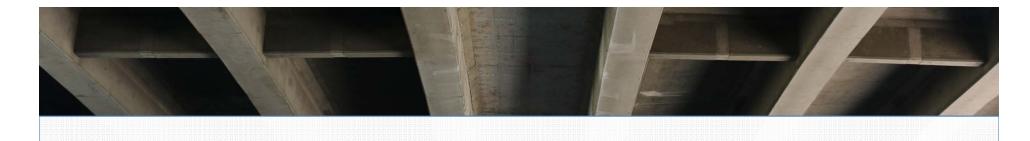
- Federal requirements expected to apply
- Expectation that CDOT will seek ways to expand our programs and try new ideas
- Seeking every opportunity to stress the importance of a robust DBE program for the I-70 East project
 - October 22 "Spotlight Forum" focused on introducing DBE community to prime contractors



Disadvantaged Business Enterprise: Goal Setting

- Will be coordinated with overall CDOT-wide DBE goal for FY 2016-FY2018.
- This process requires CDOT to develop a report describing each step in the goal setting process and the ultimate goal determinations.
- CDOT must also engage industry partners for comment on the process and its determinations.
- The public involvement will begin in May and conclude at the end of June.







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Financing and Legal Overview

Brett JohnsonDirector, Office of Major Projects, CDOT



Project Financials

Identified Sources

Colorado Bridge Enterprise (CBE) \$850m

DRCOG Commitment \$50m

SB 228 Funds \$180m

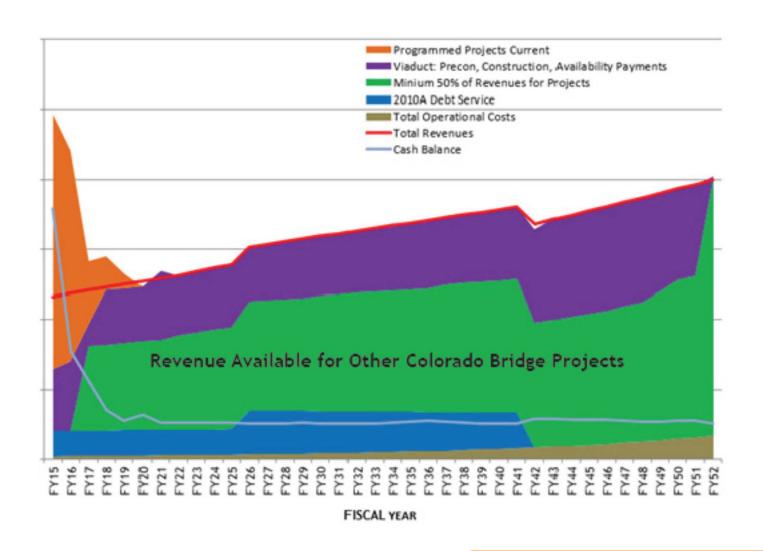
To Be Determined \$90m

• Financial Structure:

- Up-front contributions and construction milestone payments
- Ongoing availability payment structure for capital and OMR
- Toll Risk is not transferred to Developer
- Looking to optimize project and payment structure based on available revenues



CBE Revenues and Dedicated Uses





CBE Revenues and Dedicated Uses

- CBE is authorized to impose a bridge safety surcharge fee as the mechanism to finance, repair, reconstruct and replace any designated bridge.
- I-70 East represents 61% of "bridge deck" representing
 128 total eligible bridges



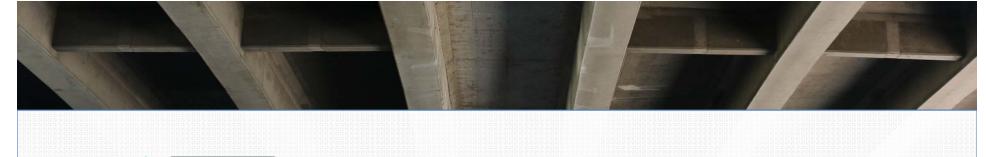
Legal Authority

- FASTER legislation created CBE and HPTE enterprises
 - HPTE's business purpose is to pursue innovative finance and contracting solutions to deliver surface transportation infrastructure projects in the state of Colorado. C.R.S. § 43-4-806(2)(c).
 - CBE is authorized to impose a bridge safety surcharge fee as the mechanism to finance, repair, reconstruct and replace any designated bridge. C.R.S. § 43-4-805(2).



Legal Authority

- Other Legal Features
 - Both HPTE and CBE are <u>not</u> subject to TABOR (Taxpayer's Bill of Rights)
 - Both HPTE and CBE have the authority to enter into public-private partnerships. See C.R.S. §§ 43-4-805(5)(h) and 806(2)(c).





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Rules of Engagement and Procurement Process

Michael Cheroutes
Director, High Performance
Transportation Enterprise



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Key Procurement Point of Contacts

Nick Farber, JD, Enterprise Specialist

High Performance Transportation Enterprise

Colorado Department of Transportation

4201 East Arkansas Avenue

Denver, CO 80222

Phone: (303) 757-9448 Mobile: (720) 248-8544

Email: <u>DOT 170EProject@state.co.us</u> Website: <u>www.coloradohpte.com</u>

Robert G. Valentine, Senior Vice President

Macquarie Capital, Macquarie Capital (USA) Inc.

125 West 55th Street

New York, NY 10019-5369

Phone: (212) 231-6405 Mobile: (646) 379-8952

Fax: (212) 231-1718

Email: robert.valentine@macquarie.com

Website: www.macquarie.com



Restricted Agency(s)

- DRCOG or any member thereof
- City and County of Denver, Commerce City, the City of Aurora and Adams County
- Any office of US DOT and FHWA
- Any railroad that operates in the I-70 East Corridor, including the Union Pacific Railroad, BNSF Market Lead and Denver Rock Island Railroad
- Any utility that provides service in the I-70 East Corridor
- Any environmental, regulatory and permitting agencies
- Denver Public Schools and Swansea Elementary School
- Denver International Airport (DIA)
- Regional Transportation District (RTD)



Restricted CDOT Advisors

- Macquarie Capital
- Atkins
- Altus Group Limited
- Kaplan Kirsch & Rockwell LLP
- Freshfields Bruckhaus Deringer US LLP
- Strategies 360
- Communication Infrastructure Group, LLC
- Yeh and Associates, Inc.
- Major Enterprises
- E-470



Next Steps

Stay Updated with the following Websites:

- http://i-70east.com
- https://www.codot.gov/programs/pr ograms/high-performancetransportation-enterprise-hpte
- www.codot.gov/projects/i70east
- https://www.codot.gov/programs/high-performance-transportation-enterprise-hpte/procurement/i-70/i-70-east/i-70-east-design-data



Attendees at CDOT I-70 East Industry Forum March 11-12, 2015

ACI Consulting

ACS Infrastructure Devel

AECOM Capital

Airborne Solutions, Inc

Ames Construction

Anderson Drilling

Aon Risk Solutions

Apex Design

Arup

Atkins

Aztec

BBGI SICAV

BBVA Compass

Beam, Longest and Neff

Bechtel Enterprises Holdings, Inc.

Bechtel Infrastructure Corporation

BMO Capital Markets

Bracewell & Giuliani

Bridge Diagnostics, Inc

BT Construction Inc

C2PM

Celina Inc.

CH2M Hill

Chacon's

Cherry Creek Insurance Group

CIBC World Markets Corp

Cintra

City and County of Denver

Civil Technology, Inc.

CO US 36 Express Lanes Project

Collins Engineers, Inc

Concrete Imaging

David Evans & Associates, Inc

DeAndrea

Denver MDBA Center

Denver Public Schools

Denver Transit Partners, LLC

Diverse Project Consultants, LLC

Dragados USA

Dynalectric Colorado

E2Optics

EcoSys

EnCon Colorado

EnCon United

FCC Concessions

FCC Construction

Federal Highway Administration

Ferrovial

Flatiron Construction

Fluor Enterprises

Freshfields

FulcrumOne

Gilbane

Gleafts Consulting Engineering

Goldman Sachs

Granite Construction Co

Ground Engineering

H&E Equpment

Hamon Contractors, Inc.

Harrison Western Construction

HDR

HNTB Corporation

HOCHTIEF

Hogan Lovells

Huitt-Zollars, Inc

Interstate Highway Construction

Iron Horse Architects

Isolux Corsan

Isolux Infrastructure

J.P. Morgan

Jacobs

JKS Industries, LLC

John Laing

Judlau Contracting, Inc.

Kaplan Kirsch & Rockwell, LLP

Kaplan Kirsch & Rockwell, LLP

Kiewit

KPMG

Kraemer

Lawrence Construction

Linda Wilson Group

Loop Capital Markets

Macquarie Capital

Martin Consulting Engineers

Martin/Martin, Inc.

Mayer Brown

Mayer Brown, LLP

Meridiam

Muller Engineering Company, inc.

NKE Engineering, LLC

North Denver Cornerstone Collaborative

Northwest Parkway, LLC

Oldcastle Precast

Pacheco Construction Products, Inc

Parsons

Parsons Brinckerhoff

Peak Crane Service, Inc

Pinyon Environmental, Inc

Plenary Group

PM Link 360

Precast Concepts, LLC

Project Alliance, LLC

Raba Kistner Infrastructure

Robert Sakaguchi Consulting, LLC

RockSol Consulting Group, Inc.

Roy Jorgensen Associates

Sacyr

Saunders Construction

Silverado Services

Skanska Infrastructure Development

Skanska USA Civil West

Sky to Ground, LLC

Snell & Wilmer

Societe Generale

Squire Patton Boggs

Stantec

Stifel, Nicolaus & Company

Sturgeon Electric Company, Inc

STV Inc

SynEnergy

Terrametrix, LLC

The Denver Post

The Lane Construction Corp

The Sanford Group

The Transtec Group

Transfield Services

Travlers

Triunity Engineering

Trujillo Construction

URS Corporation

Xerox State Solutions

Zachry Construction Corp

ZoZo Group, LLC